# **ZHILING (ALEX) LIN**

zlin335@wisc.edu | alexzlin.com

Department of Management and Human Resources, Wisconsin School of Business University of Wisconsin-Madison, 5268 Grainger Hall, 975 University Avenue, Madison, WI, 53706

### **EDUCATION**

#### Wisconsin Business School, University of Wisconsin-Madison

Madison, WI

Ph.D. in Management and Human Resources (Strategy & Entrepreneurship) 2020 – present

- Dissertation: Beyond the Current Landscape of The Behavioral Theory of The Firm
- Committee: Russ Coff (Co-chair), Hart Posen (Co-chair; Dartmouth), Martin Ganco, Thomas Keil (UZH), Stav Atir

## University of Illinois at Urbana-Champaign

Champaign, IL

M.S. in Agricultural and Applied Economics

2020

B.S. in Agricultural and Consumer Economics (Minor in Business)

2016

# **RESEARCH INTERESTS**

Strategy: Behavioral Strategy, BTOF, Performance Feedback, AI & Organizational Learning

Entrepreneurship: Lean Startup, Pivoting, Entrepreneurial Decision-making, Pitching

Methodology: Quantitative, NLP, Machine Learning

# **WORKING PAPERS**

[1]\* Asghar, N., Lin, Z., & Posen, H. Performance-Aspiration Spillover in a Multiple Goal Environment (Manuscript in preparation for submission to Strategic Management Journal)

- Academy of Management Annual Conference, 2025 (Scheduled), titled *How Performance Feedback on Goal 'A' Affects Aspiration Adjustment on Goal 'Z'*
- Strategic Management Society Annual Conference, 2024
- Nominated for the Strategic Management Society's 2024 Conference Best Paper Award

[2] **Lin, Z.** How Strategic Changes Emerge? A Dual Motivational Mechanisms Perspective (Manuscript in preparation for submission to Strategic Management Journal)

[3]\* Cao, Z., **Lin, Z.,** & Posen, H. Rethinking the Role of Organizational Learning in Aspiration Formation: The Real Differences Between Actual and Estimated Aspirations (Manuscript in preparation for submission to Strategic Management Journal)

<sup>\*</sup>Alphabetical authorship, equal contribution

## **SELECTED RESEARCH IN PROGRESS**

- \*Alphabetical authorship, equal contribution
- [4] **Lin, Z.** Stakeholder Perspective of Performance Feedback Theory: Evidence from Natural Language Processing (data analysis)
- [5] **Lin, Z.** What Happens When a Firm's Learning is Local? The Dominant Role of Geo-Specific Aspiration (data analysis)
- [6]\* Asghar, N., Lin, Z., & Posen, H. Is Performance Above Aspiration Always Good? The Overreaching Dilemma (data analysis)
- [7]\* Khoshimov, B. & Lin, Z., Unpacking the Black Box of the Two-Way Dynamic Matching Mechanism in Entrepreneurial Pitching (data analysis)
- [8]\* Atir, S., Coff, R., Lin, Z., & Liu, C. The Impacts of Organizational Design on Entrepreneurial Pivoting (data collection)

### CONFERENCE PRESENTATIONS & PROFESSIONAL WORKSHOPS

- 2005 (Scheduled) Asghar, N., **Lin, Z**., & Posen, H. *How Performance Feedback on Goal 'A' Affects Aspiration Adjustment on Goal 'Z'?* Academy of Management Annual Conference, Copenhagen, Denmark
  - (Scheduled) Behavioral Theory of the Firm Workshop at AOM Annual Conference, Copenhagen, Denmark
  - Atir, S., Coff, R., Lin, Z., & Liu, C. *The Impact of Organizational Design on Entrepreneurial Pivoting*. Organizational Design Community Idea Workshop, Virtual
- Asghar, N., Lin, Z., & Posen, H. *Performance-Aspiration Spillover in a Multiple Goal Environment?* Strategic Management Society Annual Conference, Türkiye, Istanbul
  - STR Dissertation Consortium, Academy of Management Conference, Virtual
  - Organizational Search Workshop at Academy of Management Conference, Chicago, Illinois
- Goh, J. & Lin, Z. (2023). How Employees' Financial Insecurity Shapes Their Perceptions of Firm-specific Human Capital. People and Organizations Conference, Philadelphia, Pennsylvania
  - Emerging Technology Workshop at SMS Annual Conference, Toronto, Canada

#### AWARDS AND GRANTS

BRITE LAB Research Grant (\$5,000/year), 2024-2026

Best Paper Award Finalist, Strategic Management Society Annual Conference, 2024

Wisconsin School of Business Ph.D. Student Distinguished Teaching Award, 2024

Management and Human Resources Department Scholarship, 2021-2025 (\$2,000/year)

Wisconsin School of Business Dean's Naming Fund, 2020-2026 (\$9,000/year)

James Scholar Honors, University of Illinois at Urbana-Champaign, 2016

ACE Scholarship, University of Illinois at Urbana-Champaign, 2013 – 2016 (\$14,000/years)

Dean's List, University of Illinois at Urbana-Champaign, 2013 – 2016

#### **TEACHING**

#### Sole Instructor:

Entrepreneurial Management, University of Wisconsin Spring 2024

Instructor Ratings: 4.8/5.0

Award: 2024 Wisconsin School of Business Ph.D. Student Distinguished Teaching Award

Modeling Applications of Financial Planning, University of Illinois

Spring 2020
Instructor Ratings: no rating due to covid-19

Agr, Consumer, & Env Sciences, University of Illinois

Fall 2019

Instructor Ratings: 4.7/5.0

# Teaching Assistant:

Growth Strategies, MBA, with Russ Coff, University of Wisconsin	2025
Venture Creation, Undergraduate, with Philip Greenwood, University of Wisconsin	2022
Entrepreneurial Management, MBA, with Philip Greenwood, University of Wisconsin	2022
Business Strategy, MBA, with Russ Coff, University of Wisconsin	2020
Effective Negotiation Strategies, MBA, with Deb Holschuh-Houden, University of Wisconsin	2020

# **AFFILIATIONS & SERVICES**

### Affiliations:

- Academy of Management
- Strategic Management Society
- Organizational Design Community

#### Conference Review:

- Academy of Management (STR, TIM, and ENT Divisions)
- Strategic Management Society (BS and E&S)

# **OTHER INFORMATION**

Computational Skills: R, LaTeX, STATA, HTML

Language: English; Cantonese; Mandarin

Citizenship: USA

### REFERENCE

Russ Coff, Ph.D.
Department Chair
Professor of Management and Human Resources
University of Wisconsin-Madison
4259 Grainger Hall
Madison, WI 53706

Tel: +1 608-263-6437 Email: russ.coff@wisc.edu

Martin Ganco, Ph.D.
Professor of Management and Human Resources
University of Wisconsin-Madison
4257 Grainger Hall
Madison, WI 53706
Tel: +1 612-756-8579

Email: ganco@wisc.edu

Hart Posen, Ph.D.
Professor of Management
Dartmouth College
100 Tuck Hall
Hanover, NH 03755
Tel: +1 603-646-0391
Email: hart.posen@tuck.dartmouth.edu

Stav Atir, Ph.D. Assistant Professor of Management University of Wisconsin-Madison 4250F Grainger Hall Madison, WI 53706 Email: stav.atir@wisc.edu